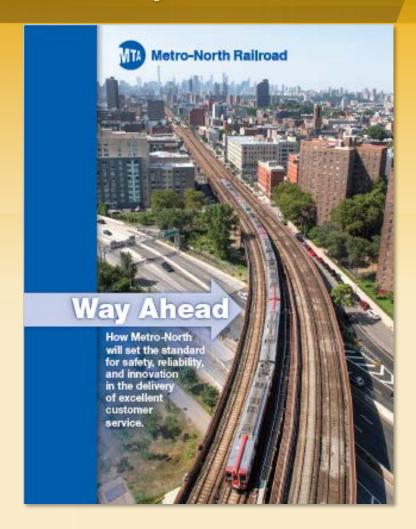


Our Vision through **Way Ahead** is to set the standard for safety, reliability and innovation in the delivery of excellent customer service.



We are realizing this vision through the following strategies:

- **Putting customer and employee safety first**
- **☑** Improving our customers' day-to-day experience
- **✓** Improving customer communications
- **✓** Investing in our infrastructure
- **☑** Supporting our people
- **Focusing on the future**



Putting Customer & Employee Safety First

WARNING: PLEASE DO NOT STAND OR WAIT ON THE BRIDGE PLATES



- **☑** Continued PTC Roll-out & Progress
- **TRACKS Program & Grade Crossing Outreach**
- **Decreasing Customer & Employee Injury Rates**
- Park Avenue Tunnel Emergency Exit & Sign Improvements
- **Question, Persuade, Refer (QPR) Training**
- **Expanded Safety Training**
- Safety Focus Week Each Quarter
- **☑** Safety Excellence Awards



Positive Train Control (PTC) Progress

Configuring various internal devices inside the Radio Case



Transponder testing with Portable Testing Equipment (PTE)





Primary Control Center Desk observing the Office Subsystem



TRACKS Program & Grade Crossing Outreach





Park Avenue Tunnel Emergency Exit and Sign Improvements





New Question, Persuade, Refer ("QPR") Training

Offer Help, Save a Life

- **MASK**
- 2 KEEP THEM SAFE
- **3**BE THERE
- HELP THEM CONNECT
- **5** FOLLOW UP

Text NEXT2U to 741741

or call **1-800-273-TALK** (8255) www.suicidepreventionlifeline.org

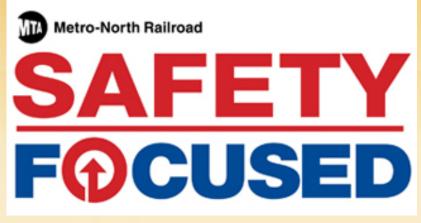


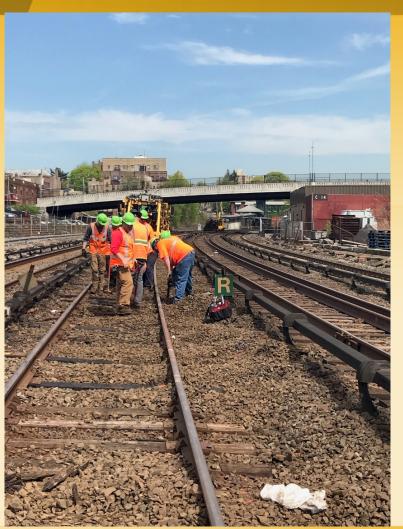


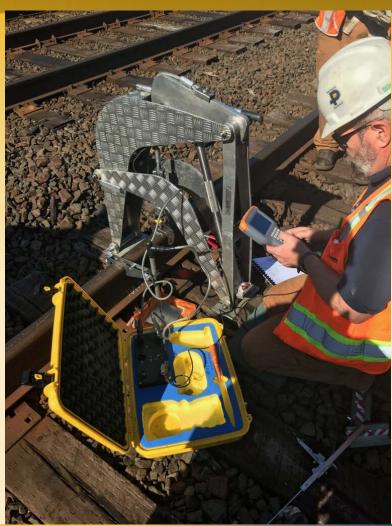




Expanded Employee Safety Training

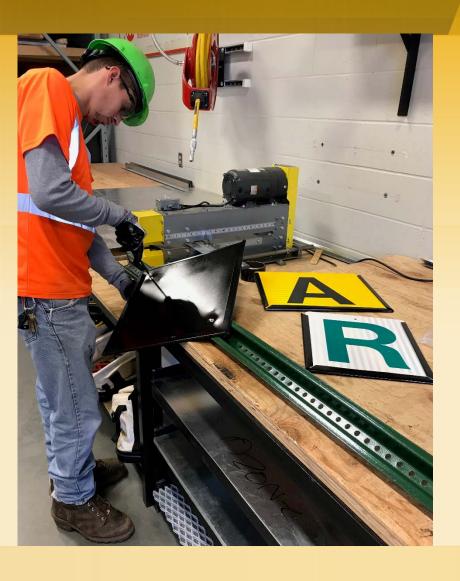






Way Ahead

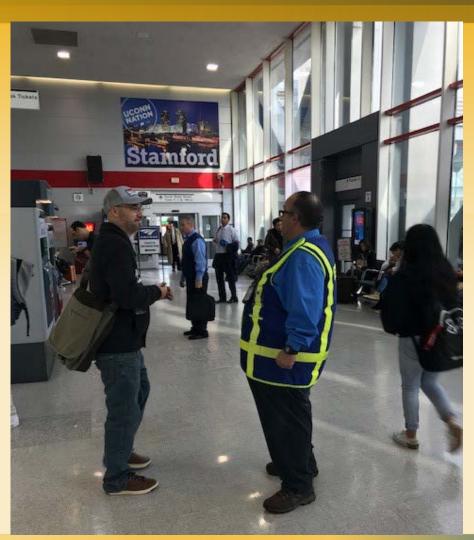
2019 Safety Excellence Award Winners





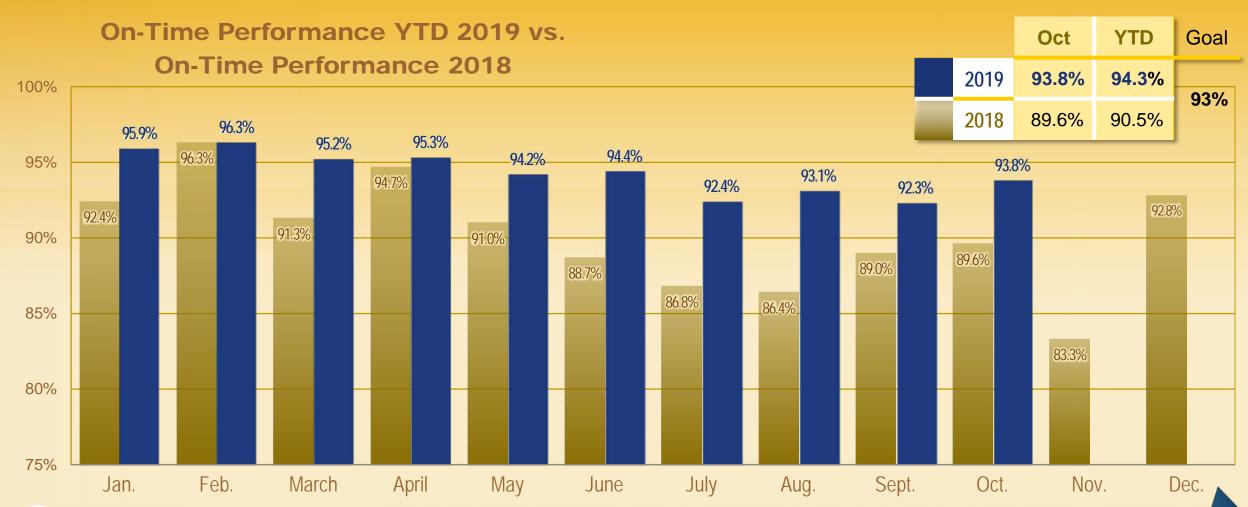
Improving Our Customers' Day-to-Day Experience

- Customer Service Ambassadors at Six Busiest Stations
- 94.3% On-Time Performance YTD
- **✓** MTA eTix®
- **Accessibility Improvements**
- **☑** Enhanced Station Initiative (ESI)
- **☑** Cleaner Stations
- **☑** Right-of-Way Clean-up
- ✓ New Rail Reward\$ Program
- ✓ New Retail Tenants at Stations
- **✓** Customer Lactation Room in GCT





On-Time Performance is Improving





Way Ahead

MTA eTix® - Increasing Sales & Customer Use





White Plains Station Improvements







Connecticut Improvements





Atlantic Street Bridge Work in Stamford



Cleaner Stations - Increased focus on the AM rush







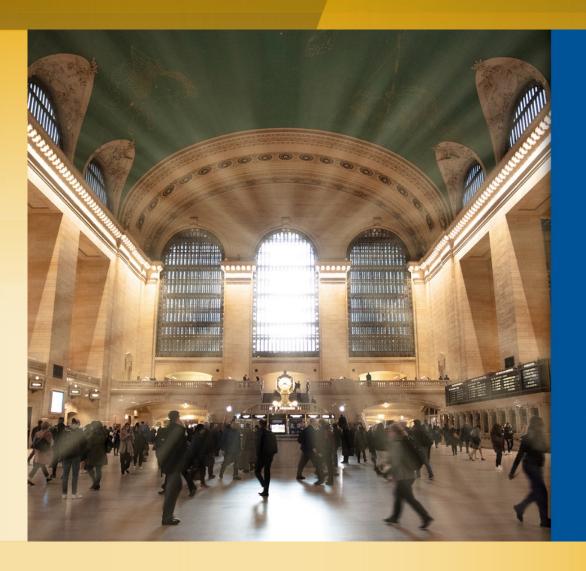
Right-of-Way Clean-Up - Melrose





Way Ahead

Introducing Metro-North's Rail Reward\$ Program





Your ticket to ride is your ticket to

SHOP & DINE

Introducing Rail Rewards, now Metro-North customers can show their train ticket to get exclusive offers at Grand Central shops and restaurants.

grandcentralterminal.com/railrewards



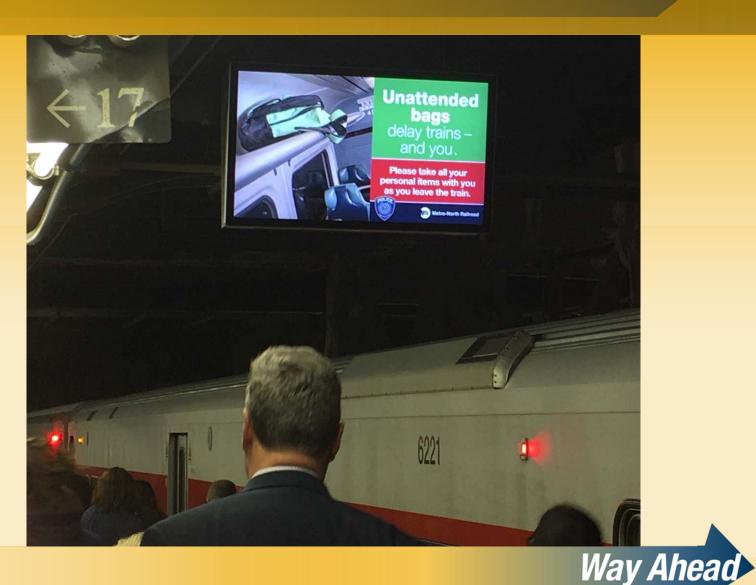
Customer Lactation Room in GCT





Improving Customer Communications

- **☑** Grand Central Terminal "Big Board"
- ✓ Departure Boards
- **✓** New Public Address System
- ✓ More Real-time Monitors
- ✓ More Digital Screens
 - GCT Platforms
 - **Onboard Trains**
- Monthly Connect with Us! Events
- ✓ Ticket Issuing Machines (TIMs) Enhancements



New, State-of-the-Art GCT Big Board & Departure Boards







Digital Screens Onboard Rail Cars





Ongoing "Connect with Us!" Customer Forums

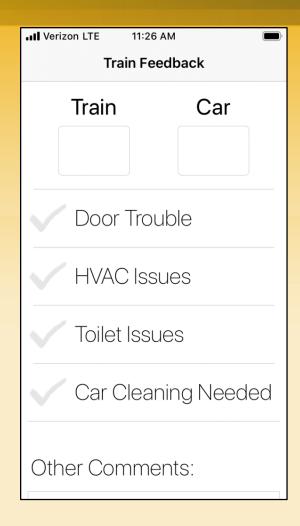


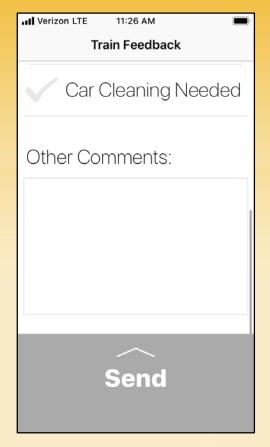
- Monthly outreach events began in 2014
- ✓ 15 Connect with Us! events since launching Way Ahead
- **☑** Upcoming:
 - South NorwalkNovember 19
 - Grand Central December 17



Ticket Issuing Machines (TIMs) Enhancements



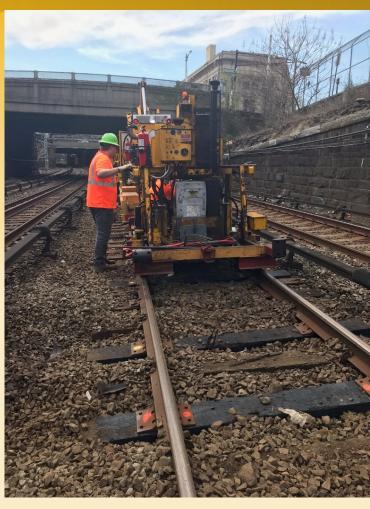






Investing in Our Infrastructure



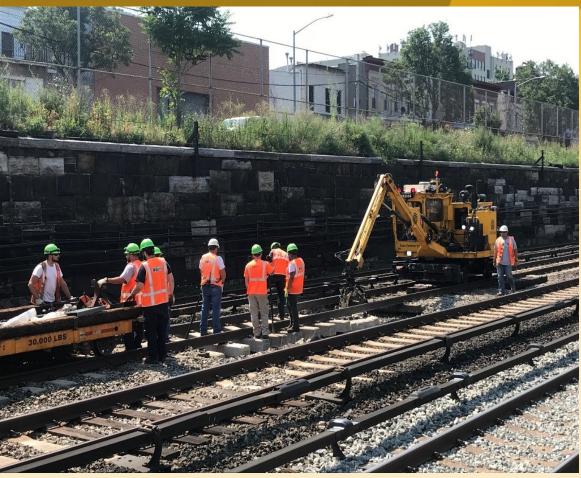


- **SMARTRACK Program**
- ✓ Tree Trimming Program
- **✓** Heat Reflective Paint Program
- **☑** Bridge Replacements
- **GCT Track Replacements**
- Sandy Hudson Line Work
- **☑** Croton Harmon Consist Shop
- **✓** Stamford Car Wash
- West of Hudson Port Jervis
 Line Work

Way Ahead

✓ JPMorgan Chase –GCT P3 Project

SMARTRACK Program in the Bronx





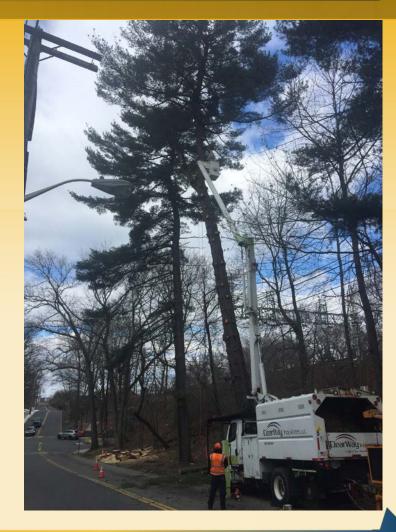




Tree Trimming Program







Innovation - Heat Reflective Paint Program





Bridge Replacements – Mt. Vernon







Opening New Harmon Maintenance Facilities





Opening New Harmon Maintenance Facilities





Stamford Car Wash





Way Ahead

West of Hudson - Port Jervis Line Work







Supporting Our People







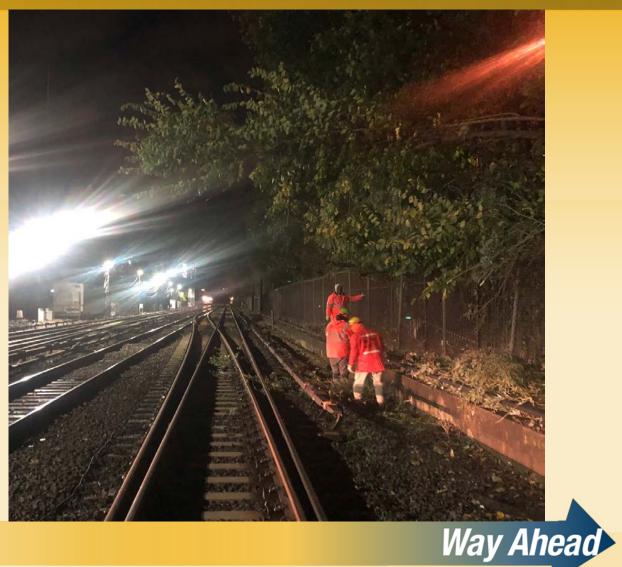
- **2019 President's Award Winners**
- **Customer Service Week**
- **Employee Training Programs**





Incident Response





Customer Service Day





Operations Manager Development Program & New Foremen Training Program







Focusing on the Future

- Completing Installation of PTC in 2020
- Arrival of More M-8s
- Delivering 2020-2024 Capital Program
- Completion of White Plains Station
- Continuing Tree Trimming and Right-of-Way Clean-up Effort
- Continuing SMARTRACK Work
- Installing Help Points/Security Cameras

